

NXPLOERS FUTURE TALKS

The importance of Systems
Thinking in education



Waters Center Systems For Thinking

The Importance of Systems Thinking in Education

Who we are, What we do, Why it matters

*Dr. Tracy Benson, President
Mary Quinnan, Vice President*

We help people understand what systems thinking is and how to incorporate the Habits, tools and concepts of systems thinking into their work and life to achieve desired results.

Systems thinking is a necessary approach to create sustainable and equitable systemic change that will make communities and our world a better place for all.



Waters Center
For Systems Thinking

501 (c)(3) non-profit

Our Team



Our Credentialed Facilitators

Facilitators are credentialed through the Waters Center Advanced Facilitator Credential program. Click on a photo to learn more about them.

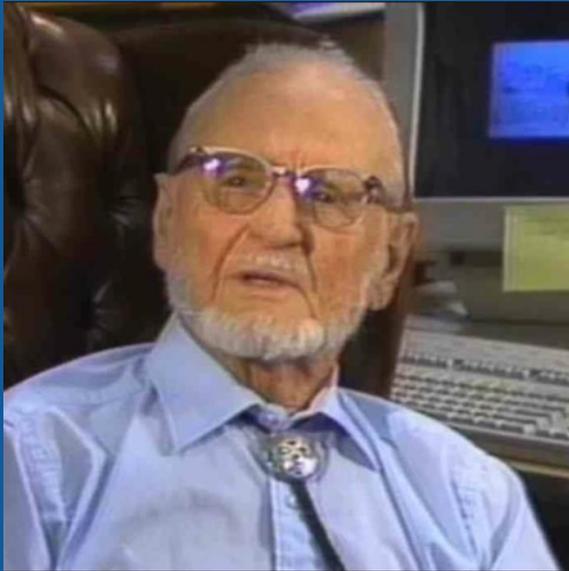


Our Beginning

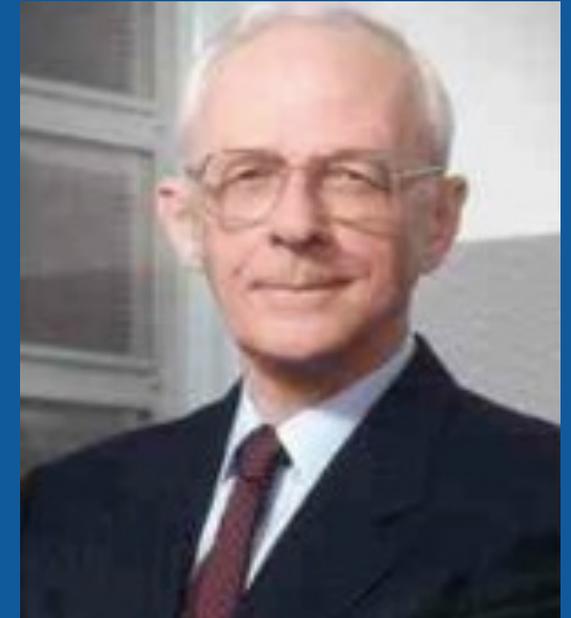


Catalina Foothills School District
Tucson, Arizona

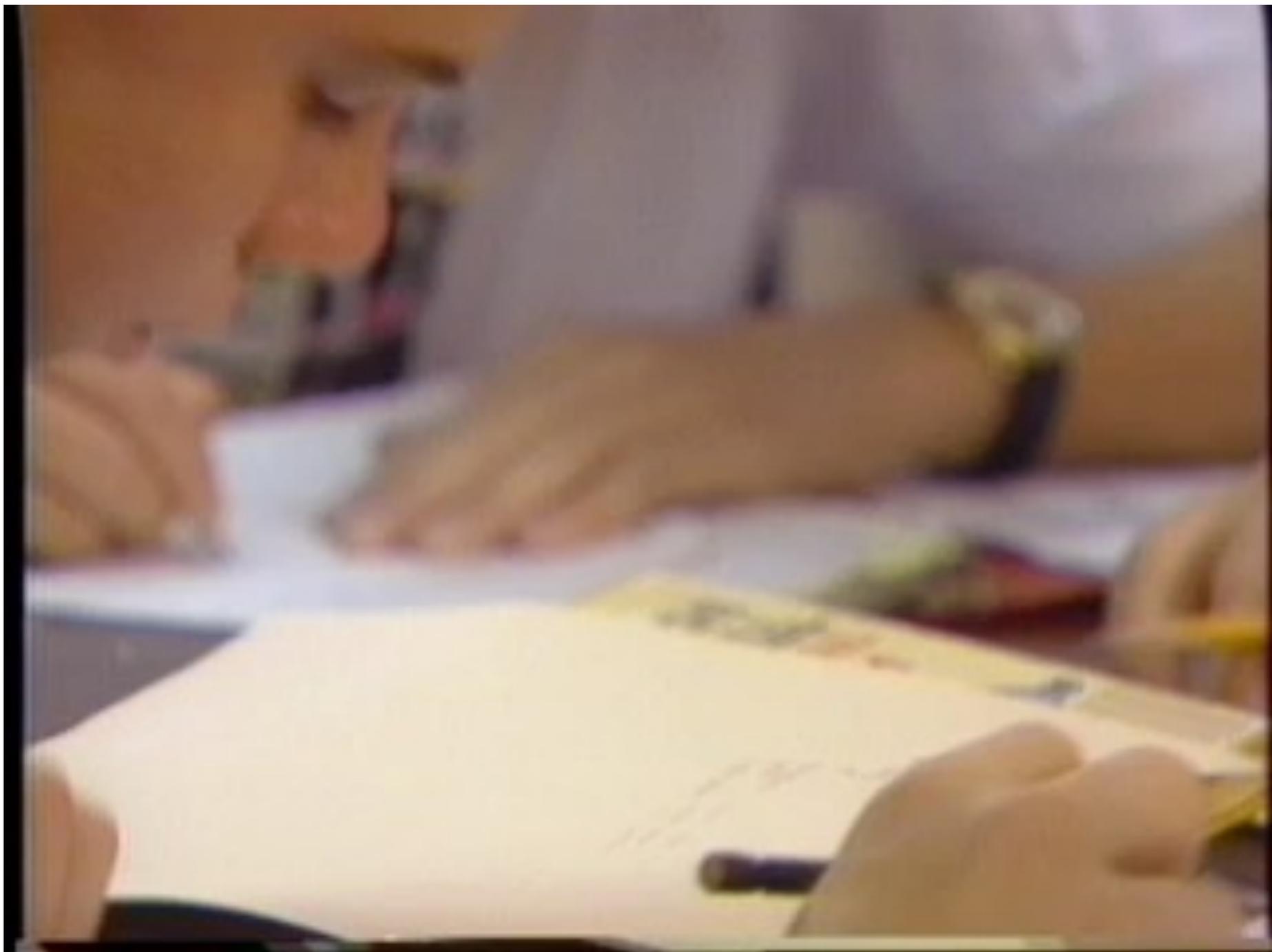
Gordon Brown
Professor Emeritus
School of Engineering, MIT



Jay Forrester
Professor Emeritus
Sloan School of Management, MIT



Faith and Jim Waters
Founders of the Waters Foundation



**Waters Foundation, Systems Thinking in Education
is Born**



1989

**Catalina Foothills School District
Tucson, Arizona**

...that School in Tucson

A longitudinal study of systems thinking in K-12 education



Written, produced and directed by
James Morrison

Accompanying booklet written by the
Creative Learning Exchange

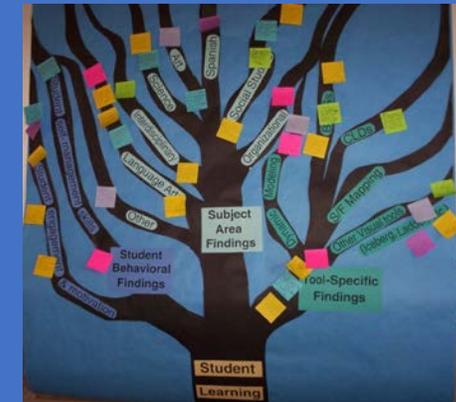
Funded by
W.T. Kellogg Foundation



Creative Learning Exchange
27 Central Street, Acton, MA 01780 • www.clexchange.org

Collaborative Action Research 2000 - 2006

Over one hundred teachers and administrators from across the United States were involved in researching the effects of systems thinking methodologies on both student and teacher learning and school improvement.



Research Findings:

A meta-analysis of over 197 action research projects generated 5 key finding areas:

1. Make Thinking Visible
2. Create Connections
3. Identify & Solve Problems
4. Develop Readers & Writers
5. Increase Engagement

Common Vocabulary
Commonly Practiced Habits of Thinking
Accessible Visual Tools
Learning by Doing

SEEKS TO UNDERSTAND **THE BIG PICTURE**

OBSERVES HOW ELEMENTS WITHIN SYSTEMS **CHANGE OVER TIME**, GENERATING PATTERNS AND TRENDS

HABITS OF A SYSTEMS THINKER

2020 Edition

CHANGES PERSPECTIVES TO INCREASE UNDERSTANDING

RECOGNIZES THE IMPACT OF **TIME DELAYS** WHEN EXPLORING CAUSE AND EFFECT RELATIONSHIPS

CONSIDERS HOW **MENTAL MODELS** AFFECT CURRENT REALITY AND THE FUTURE

CONSIDERS AN ISSUE FULLY AND RESISTS THE URGE TO COME TO A QUICK CONCLUSION

USES UNDERSTANDING OF SYSTEM STRUCTURE TO IDENTIFY POSSIBLE **LEVERAGE ACTIONS**

IDENTIFIES THE **CIRCULAR NATURE** OF COMPLEX CAUSE AND EFFECT RELATIONSHIPS

RECOGNIZES THAT A SYSTEM'S **STRUCTURE GENERATES ITS BEHAVIOR**

CONSIDERS SHORT-TERM, LONG-TERM AND UNINTENDED **CONSEQUENCES** OF ACTIONS

CHECKS RESULTS AND CHANGES ACTIONS IF NEEDED: **"SUCCESSIVE APPROXIMATION"**

SURFACES AND **TESTS ASSUMPTIONS**

PAYS ATTENTION TO **ACCUMULATIONS** AND THEIR RATES OF CHANGE

MAKES **MEANINGFUL CONNECTIONS** WITHIN AND BETWEEN SYSTEMS

brought to you by
Waters Center
 For Systems Thinking

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 WatersCenterST.org

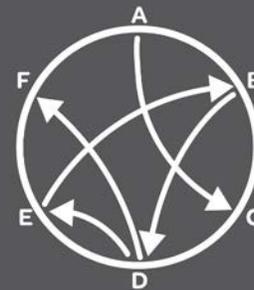
SYSTEM'S STRUCTURE

RECOGNIZES THAT A SYSTEM'S
STRUCTURE GENERATES ITS BEHAVIOR



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RECOGNIZES THAT A SYSTEM'S
STRUCTURE GENERATES ITS BEHAVIOR



A Systems Thinker focuses on system structure and avoids blaming when things go wrong.

Questions to Ask

How do parts affect one another?

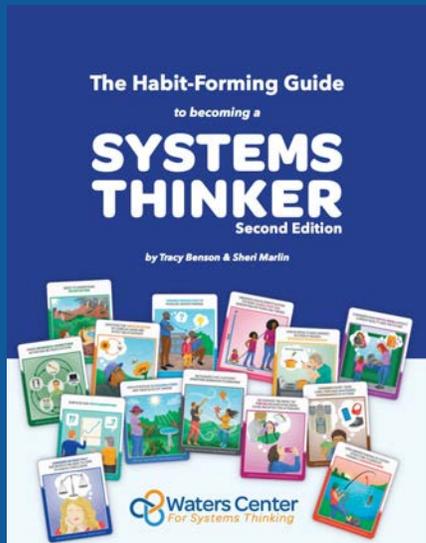
How does the organization and interaction of the parts create the behavior that emerges?

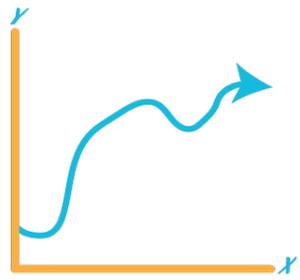
When things go wrong, how can I focus on internal causes rather than dwell on external blame?

The Impact of the Habits of a Systems Thinker

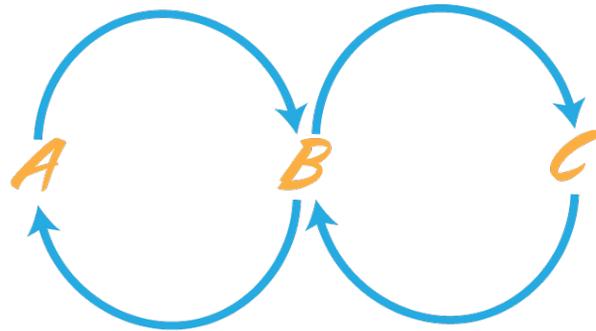


- We have translated versions in over 7 languages with others in the works.
- Our Habits cards customers include American Health Association, General Electric, Starbucks, Home Depot, and others.
- Our University users have grown 10-fold since the start of the pandemic and include Medical, Business & Education Schools, Public Health, Research-focused Institutions and others.
- We have sold/distributed over 80,000 sets of cards.

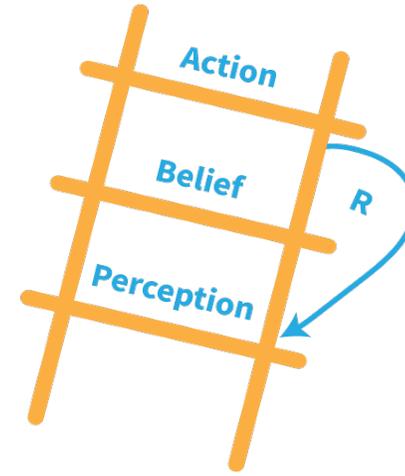




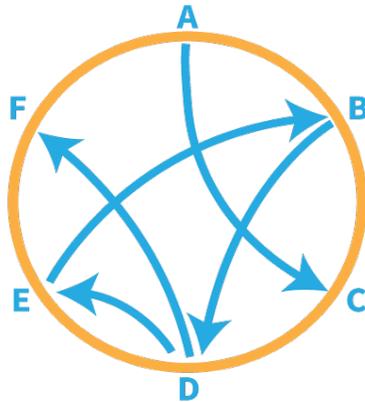
Behavior-Over-Time Graphs



Causal Loops

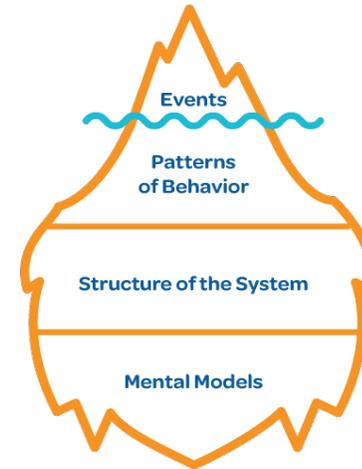


Ladder of Inference

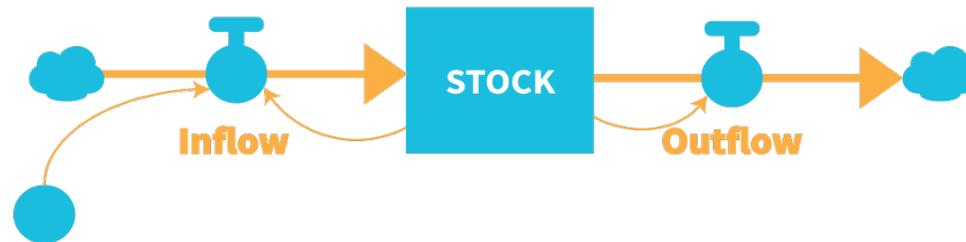


Connection Circles

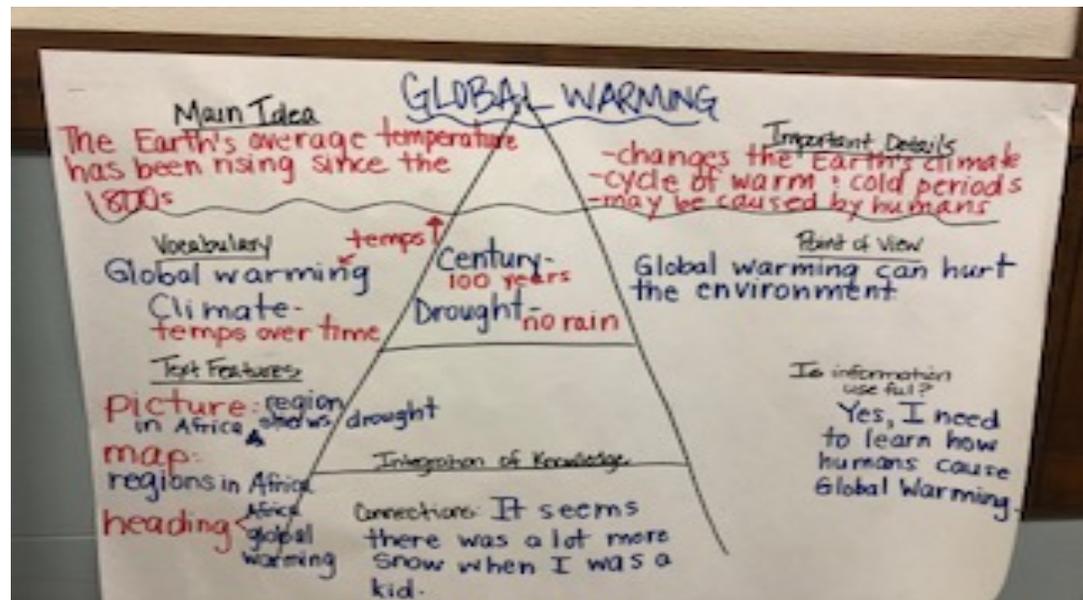
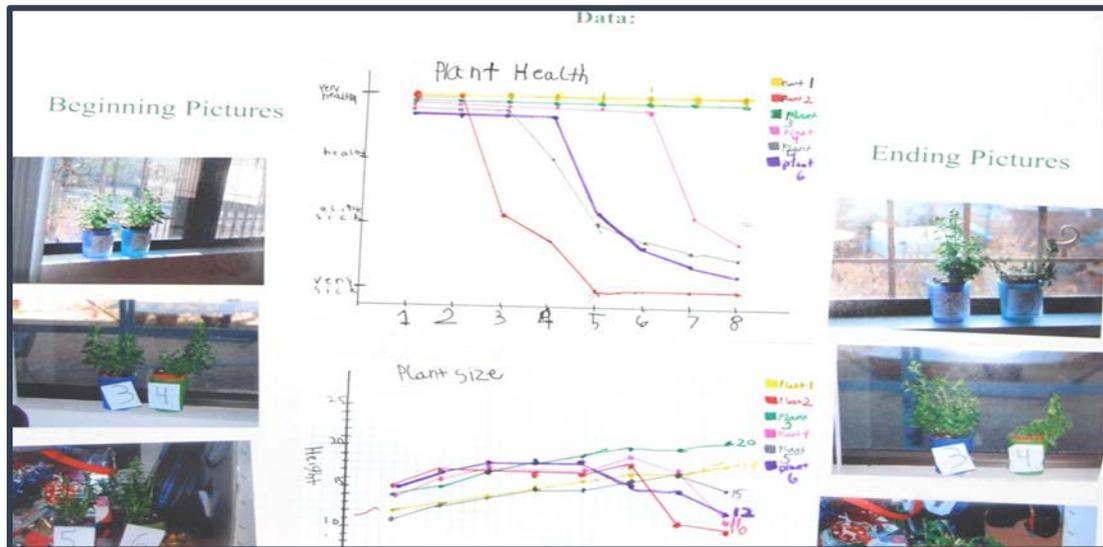
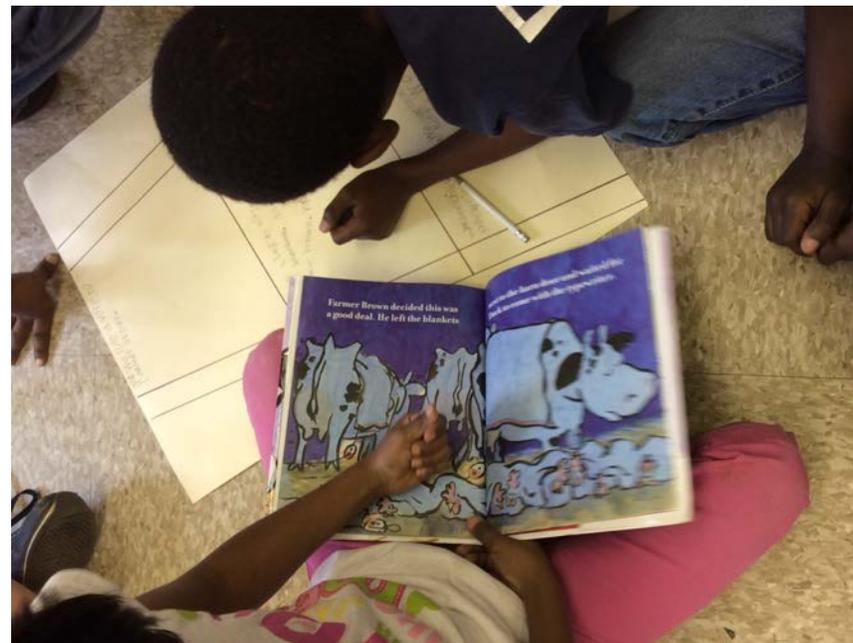
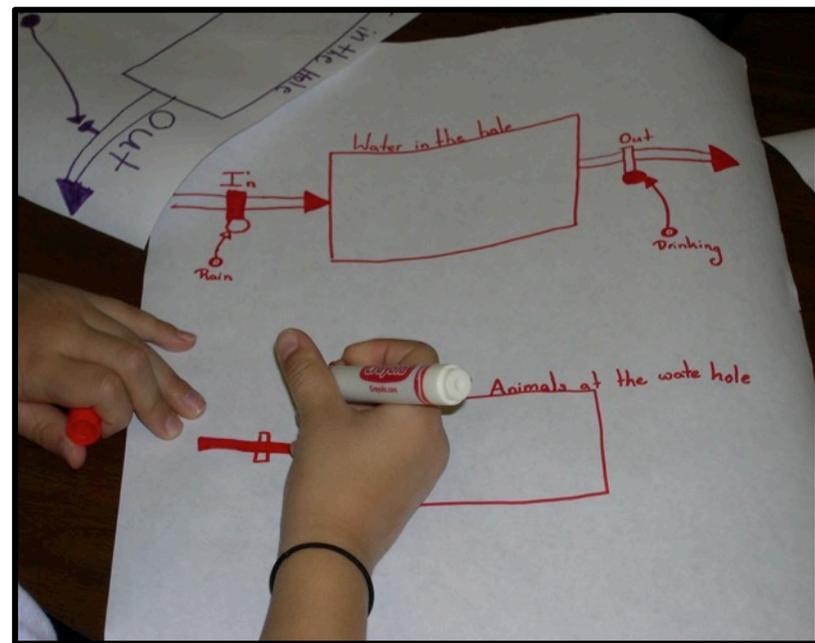
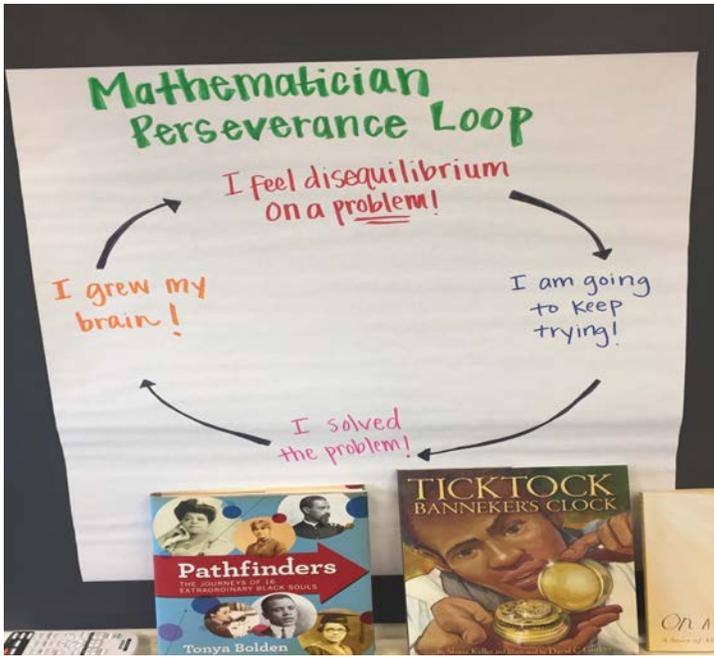
TOOLS OF SYSTEMS THINKING



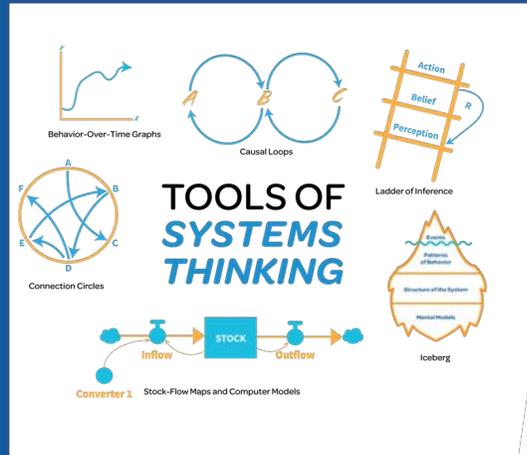
Iceberg



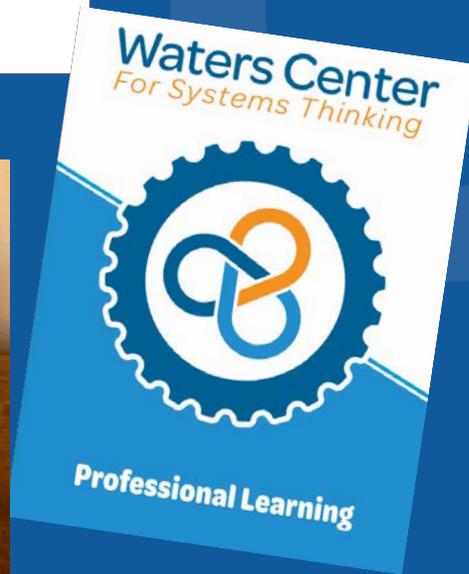
Converter 1 Stock-Flow Maps and Computer Models



The Impact of Systems Thinking Tools

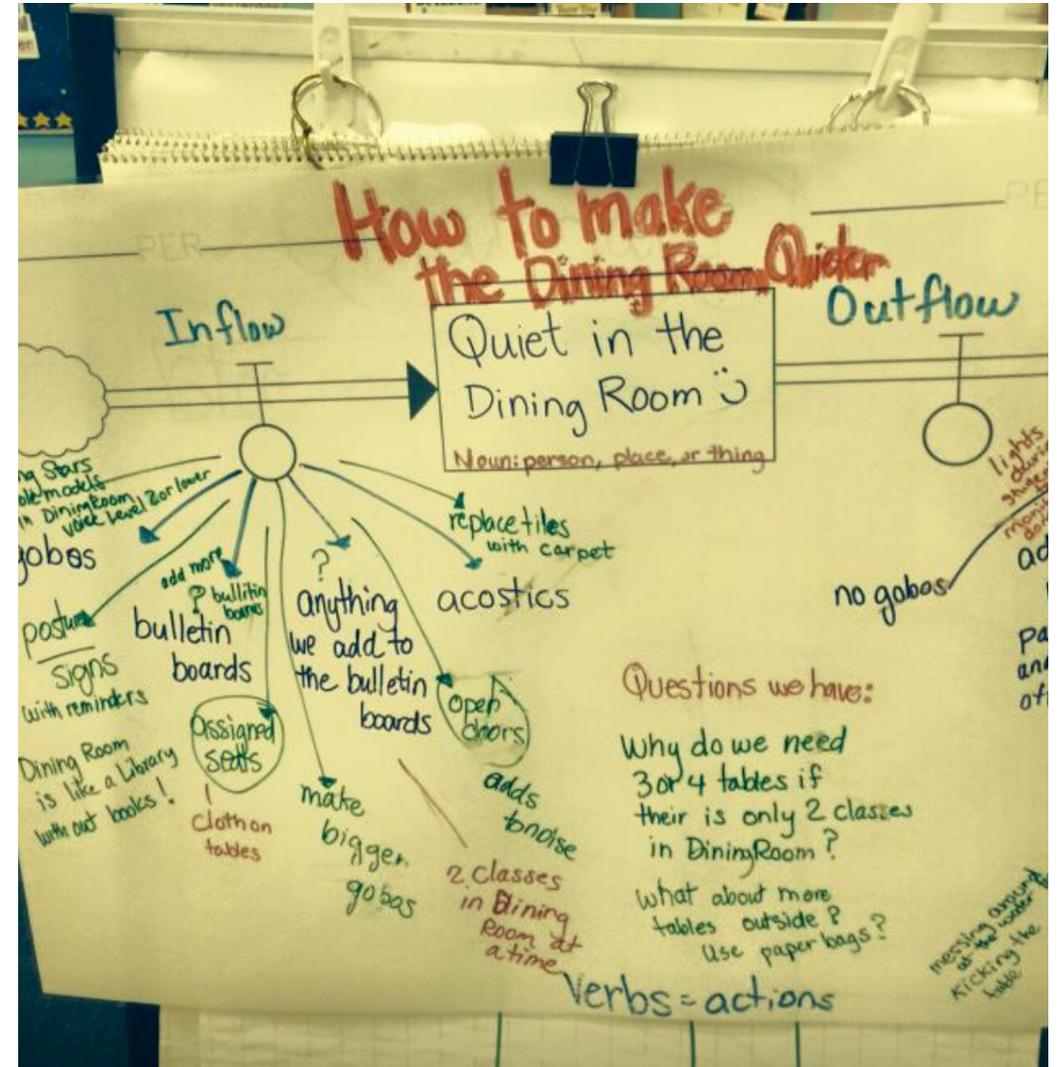
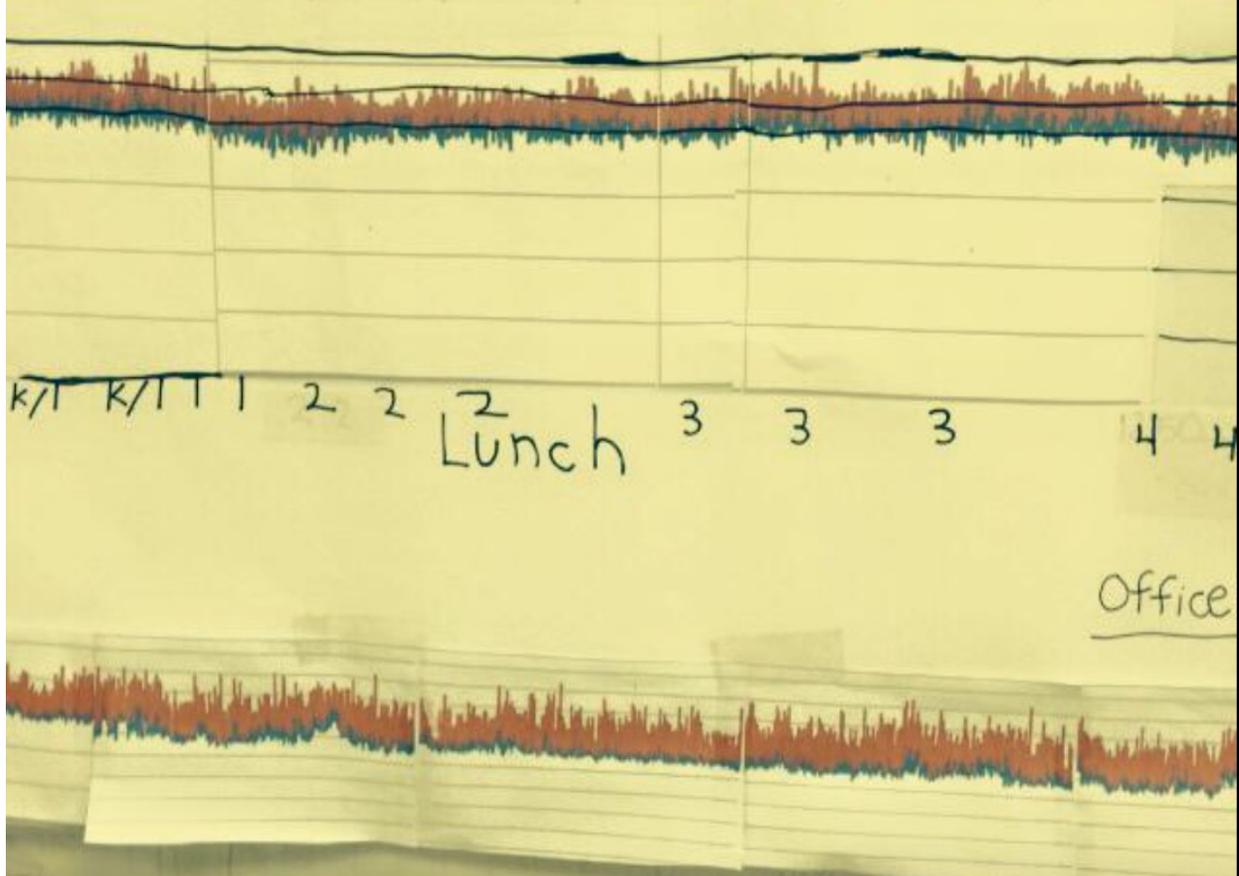


- Systems thinking utilizes a variety of tools that help make thinking visual.
 - The tools help to bring our thinking and reasoning into a form that we can see and easily share with others.
- The tools allow us to better understand current behaviors of a system and identify ways to operate within a system to create desired change.



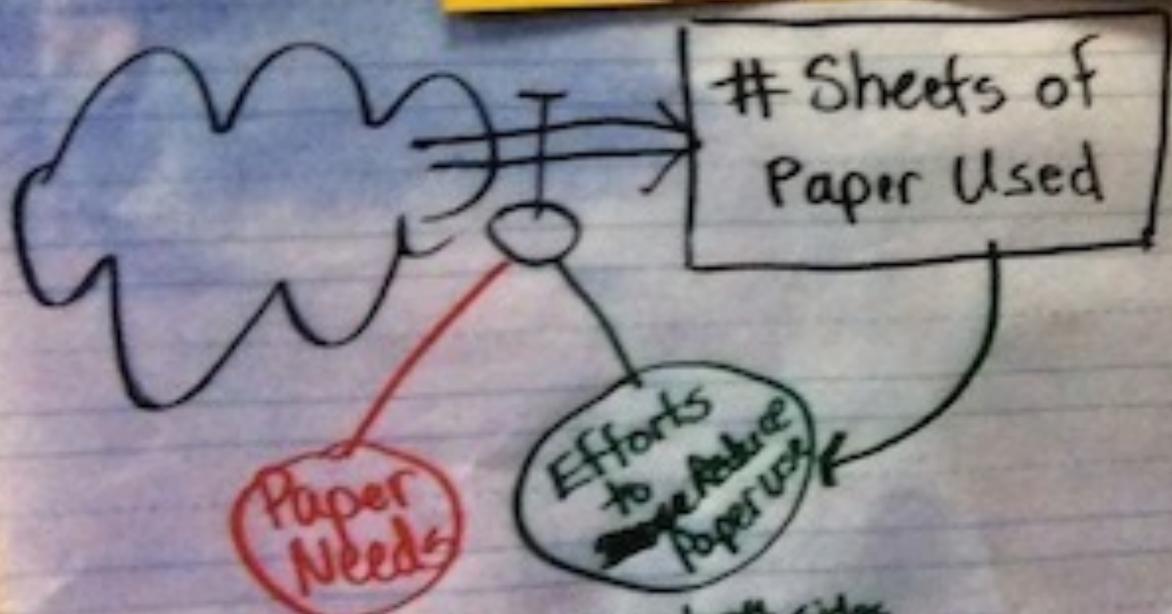
Our cafeteria was too noisy!

Decibel Levels in the Dining Room on



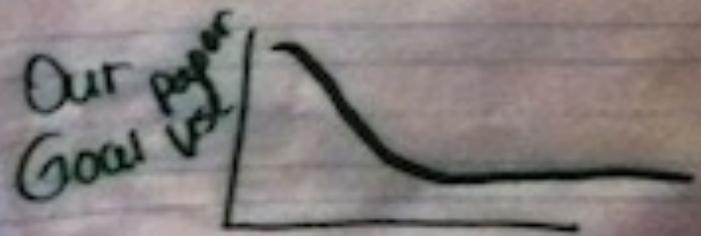
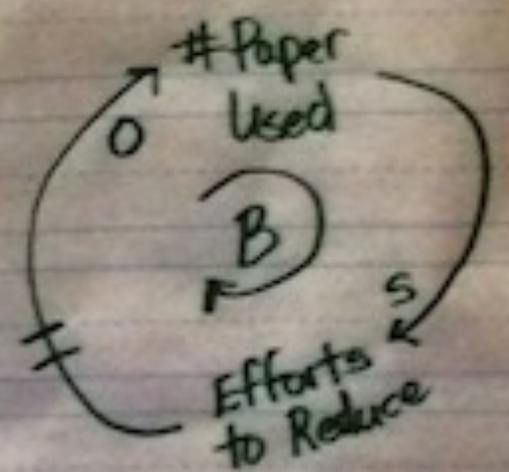
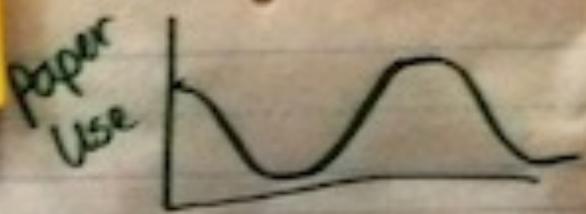
We wasted too much paper at our school.

STOCK FLOW CHART



newsletters
homework
test prep
office notes
for everyone

Use both sides
Fill the page
Scrap paper
One per family
Email & website
Whiteboards

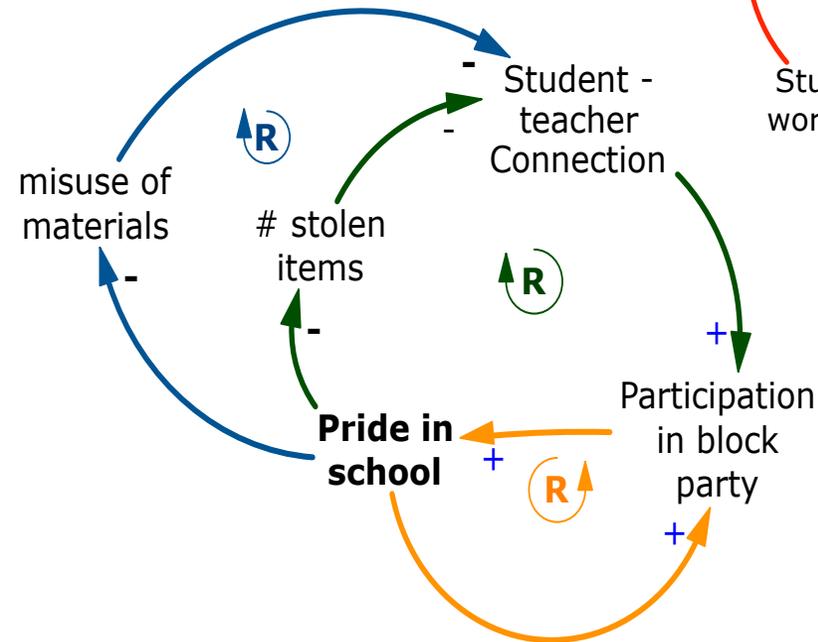
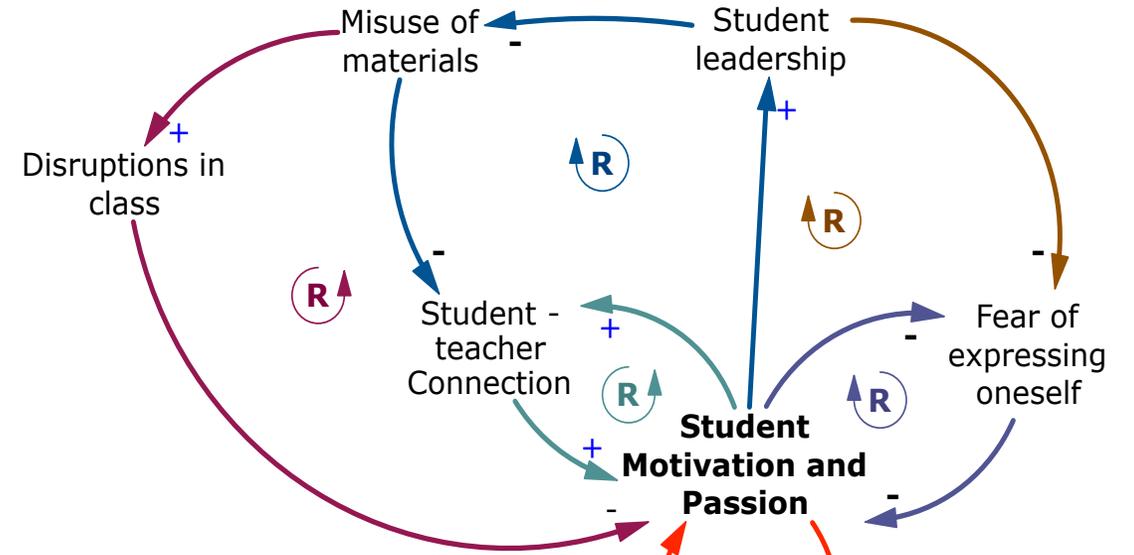
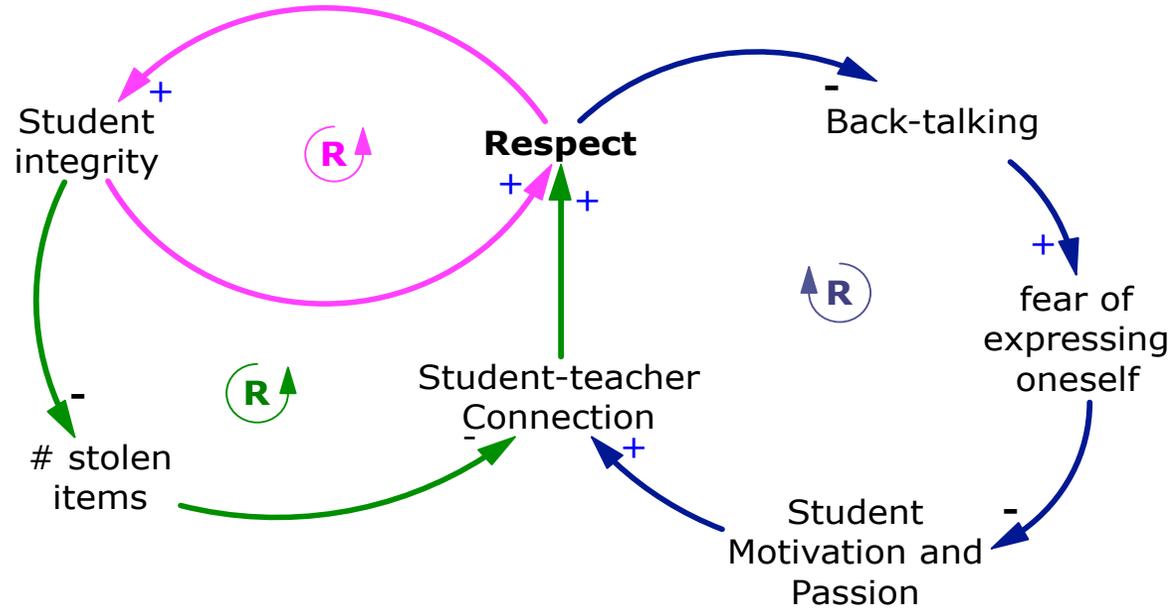


Causal Loop

audit
earth
matters
carbon
pla
tim
tea

Behavior

We are working to improve our school culture.

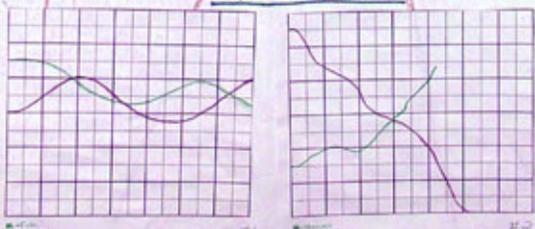




Events:

Mangrove trees absorb water and have for all the other organisms living in mangrove swamps. If all for these trees, the environment would be very dry. The small system feeding off the mangrove trees is an estuary. Mangroves, and other organisms that live in the mangrove trees, have a symbiotic relationship. The mangrove trees provide a habitat for the organisms and provide shade and oxygen to the organisms. The organisms provide nutrients to the mangrove trees and help them to grow. The mangrove trees and the organisms are dependent on each other for survival.

Patterns of Behavior



E.O.T.G Explanations

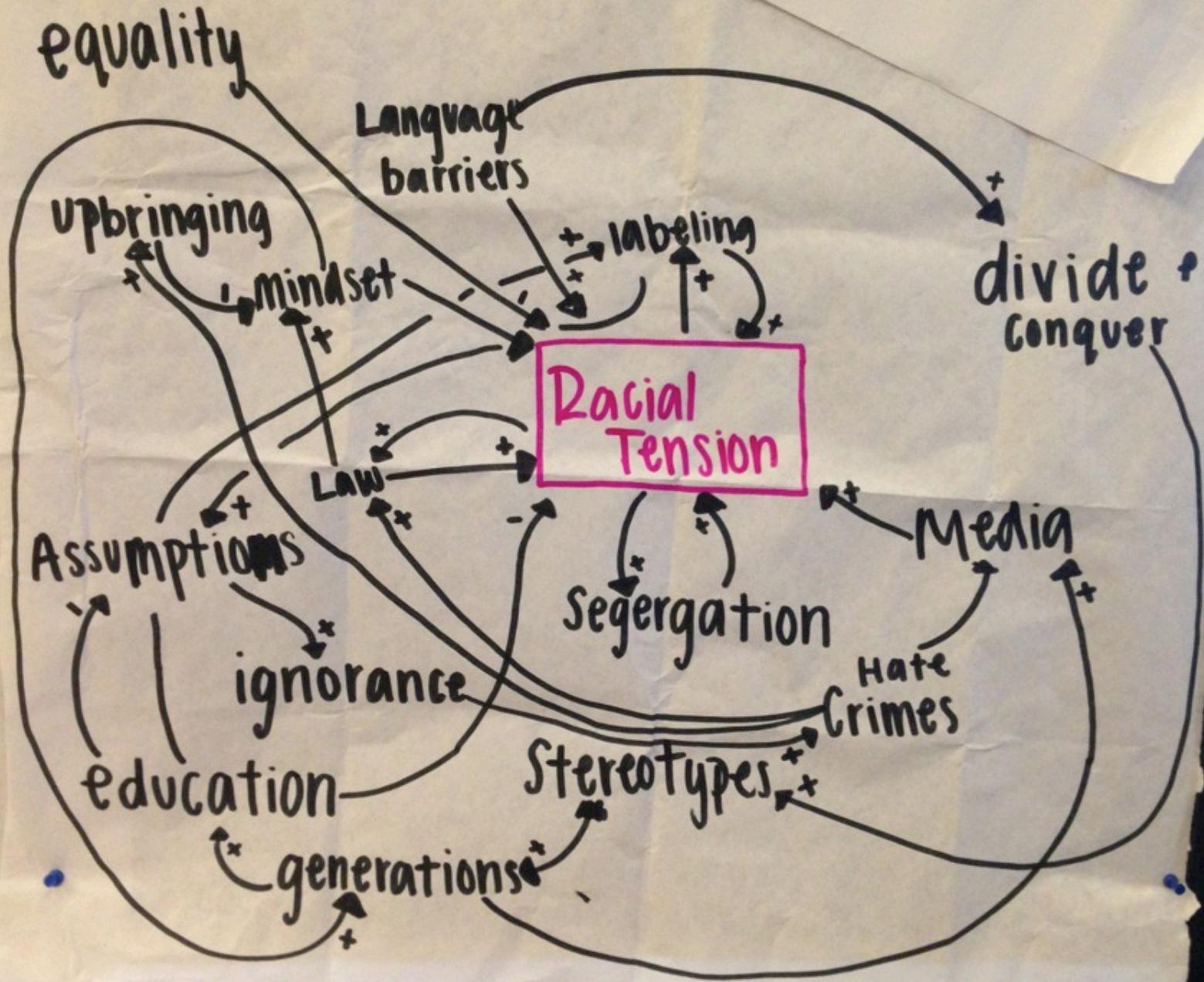
The first graph is an example of the relationship between fish and mangroves. The graph explains that the population of the two organisms increase working affecting the factors. The second graph shows the relationship between mangrove trees and humans. The graph explains the effects of the human presence in their ecosystem which, when they are removed, the population of the mangrove trees will increase. Because humans need to remove the primary producers of the ecosystem, they cause a conflict in their removal between and potentially will interrupt the existence of the ecosystem.



Interacting Structures

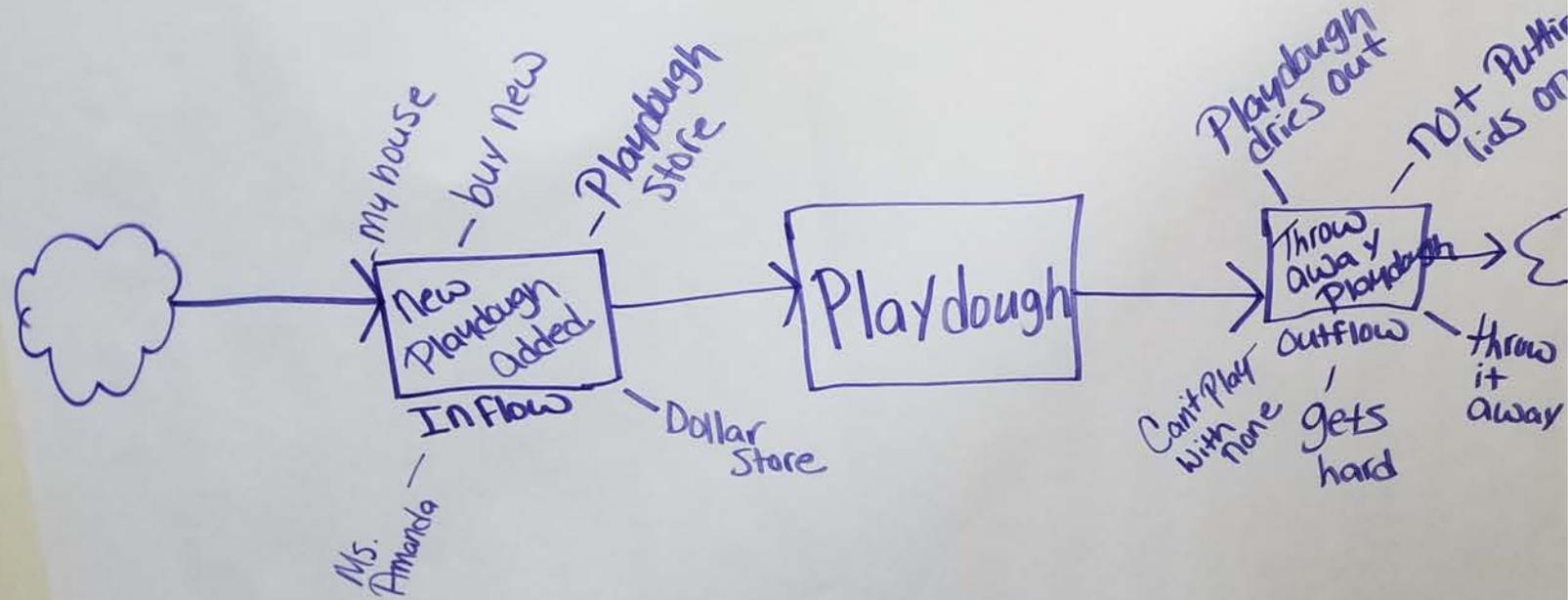
The second line explains the relationship between mangrove trees, shrimp, fish, alligators, crocodiles, and humans in the ecosystem of the mangrove swamp. It shows that if there are more mangrove trees, there are more shrimp and fish. If there are more shrimp and fish, there are more alligators and crocodiles. If there are more alligators and crocodiles, there are more humans. If there are more humans, there are more mangrove trees. This shows the relationship between the mangrove trees and humans. Humans need to remove the primary producers of the ecosystem, they cause a conflict in their removal between and potentially will interrupt the existence of the ecosystem.

How can we best sustain the health of a mangrove swamp?

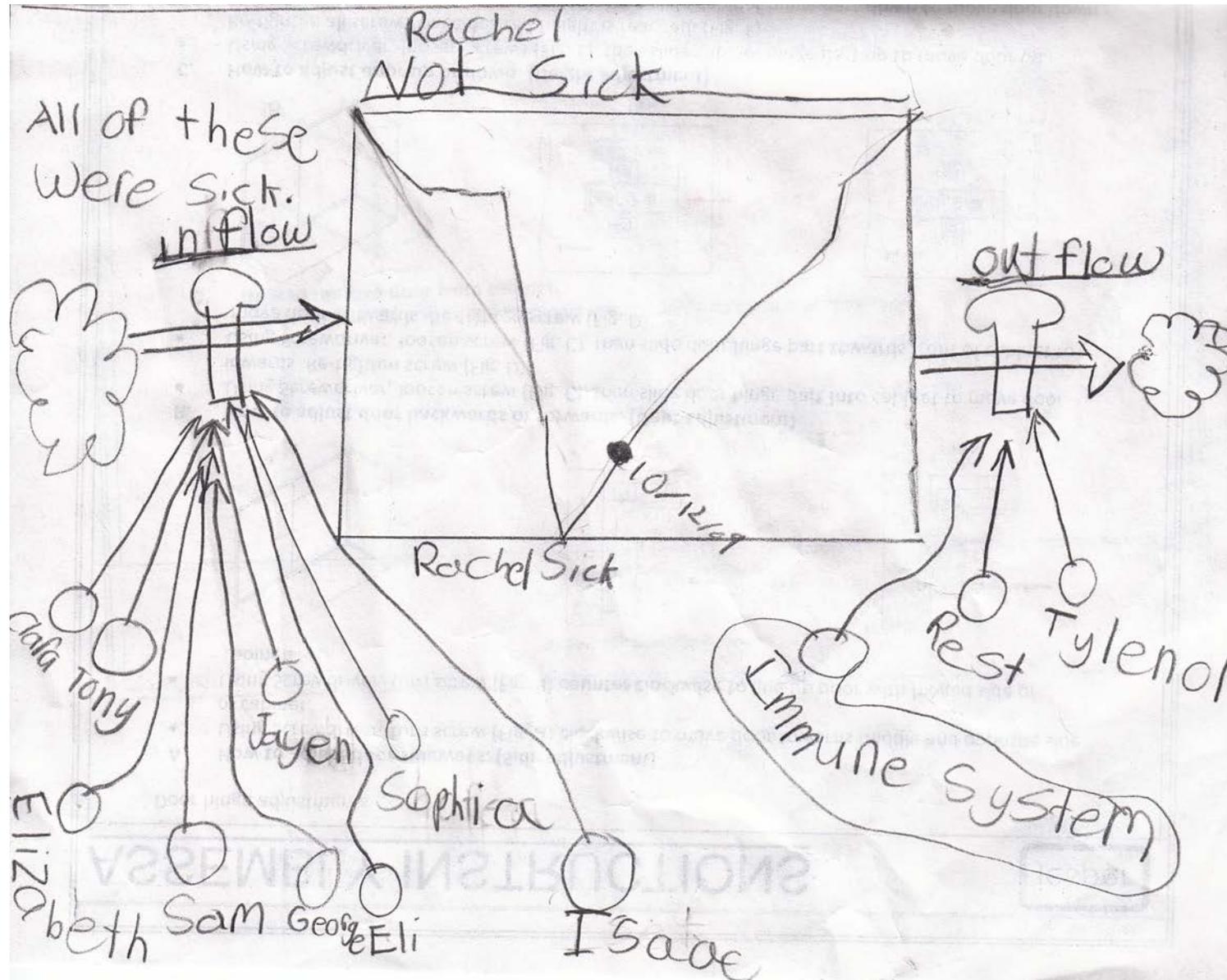


We wanted to decrease racial tension in our schools and community.

Stock Flow Playdough

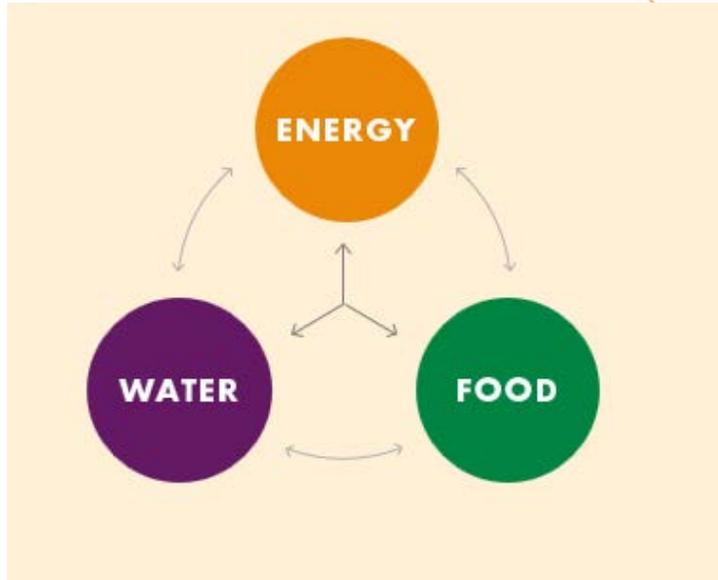


Dynamics of Illness in the classroom





Shell
NXplorers



What are some of the food, water, and energy problems or issues that affect our community?



NXPLOREERS



“Equips young people with the tools to reimagine our world”

Utilizing the disciplines of Systems Thinking, Scenario Planning & Change Theory

**Scaling-Up: Waters Foundation Systems Thinking
Work Spreads Across the Country**

and the



Why Systems Thinking?

Lasting, impactful change occurs when we understand a system fully by asking

“What’s happening and why?”

What’s working and why?

What isn’t working and why?”

When we have the habits of thinking and tools to understand the system at a deep level, we are in much better positions to change the system to produce better outcomes and achieve desired results.

WHY SYSTEMS THINKING?



**Makes Thinking
Visual**



**Organizes
Thoughts**



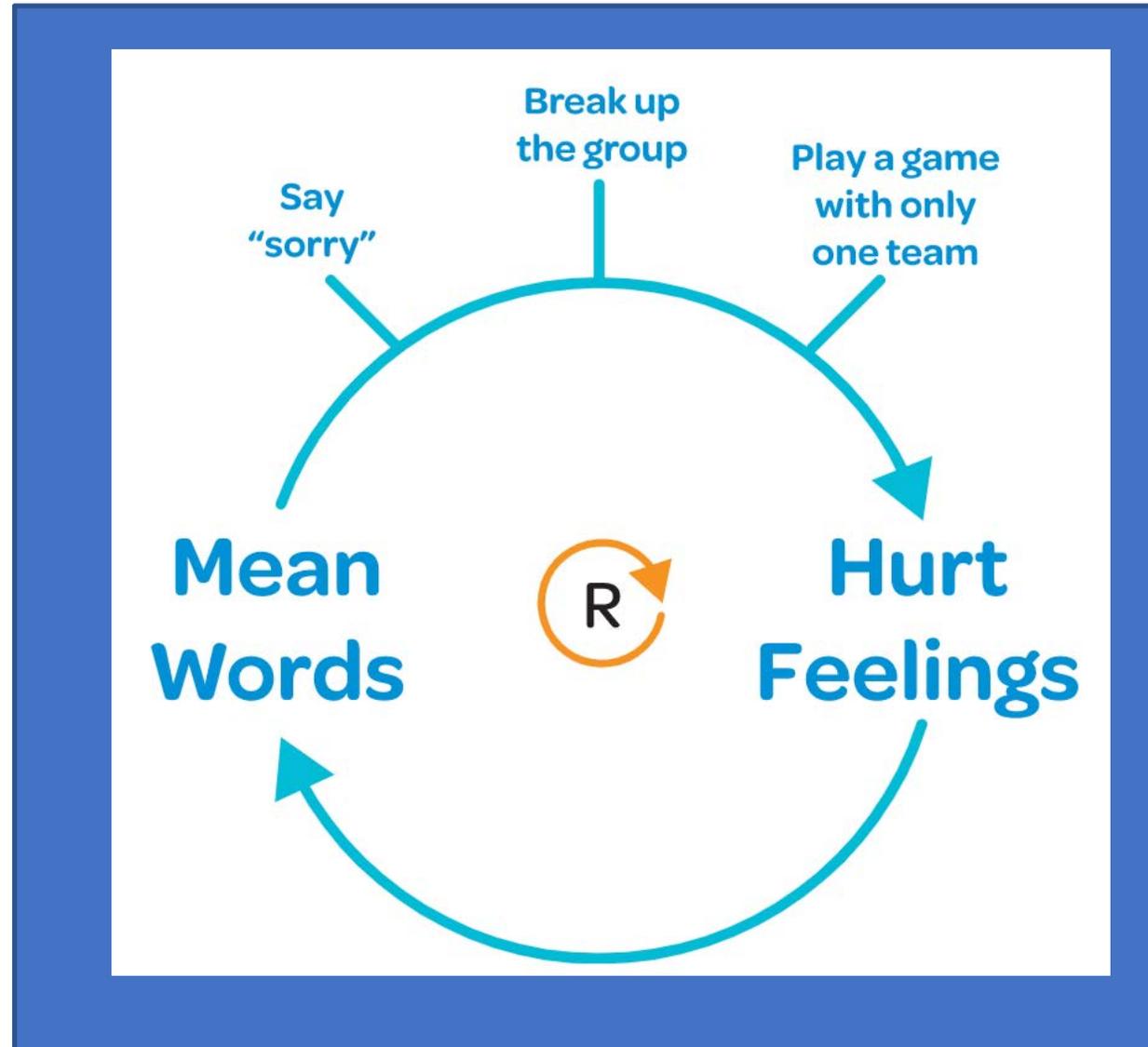
**Changes
Perspectives**

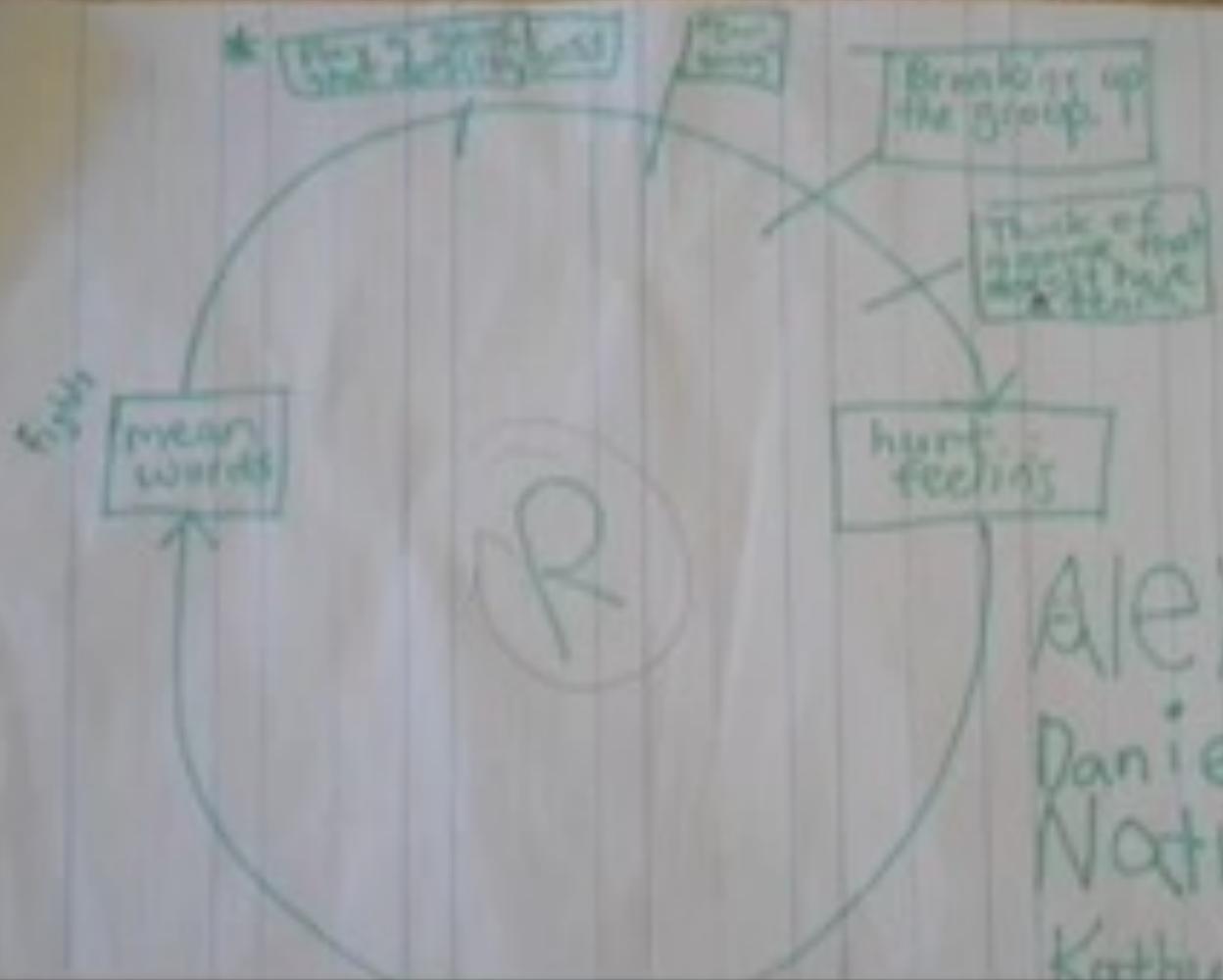


**Improves
Communication**

Systems thinking gives learners the tools to develop a deeper understanding of systems around them and move closer to achieving their highest performance. Systems thinkers have a sharpened and clarified understanding of how systems actually work. Confusing, disconnected snapshots of life start to make more sense when understood as interdependent patterns of change over time.

First grade (6-7 year old) Problem-solving





Alex
 Daniel
 Nathan
 Kathy

July 22-26, 2013
Wake Forest University
Winston-Salem, NC

Camp Snowball 2013

Camp Snowball is a collaboration among:



www.CampSnowball.org

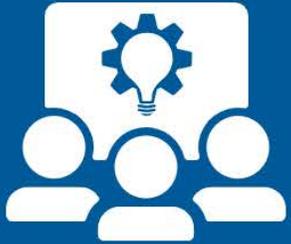








Online Learning Opportunities



Webinars

Monthly, one-hour virtual learning sessions on varying topics explored through a systems thinking lens



Online Workshops

Dig deeper into systems thinking with online workshops



Virtual Forums

One-day virtual forums focused on specific areas of interest that bring stakeholders from all parts of a system together

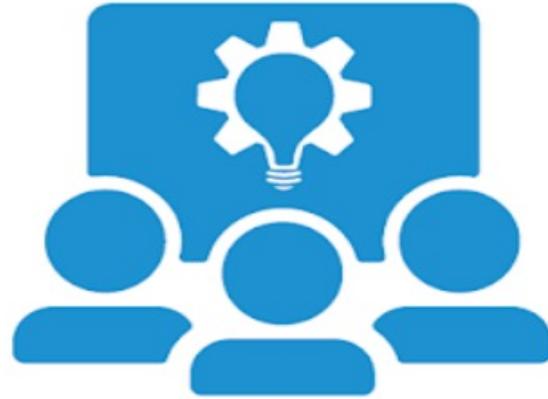


Credentialing Program

Designed for experienced systems thinkers who are interested in advancing their skills and capacities



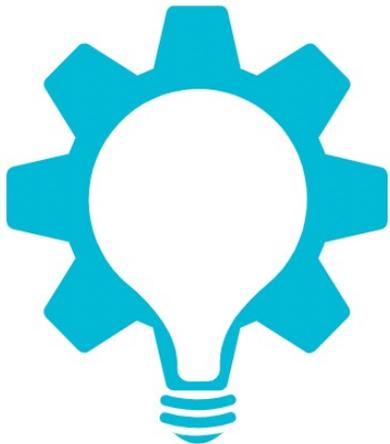
Credentialing Program



OPEN STUDIO

In the Loop
News from the  Waters Center
For Systems Thinking

Thinking Tools Studio



Online Workshops

Workshop Options Customized For Your Needs



Gene Bellinger



Jacqueline White



Thomas Krynicki, Carlos Silva, & Miriam Naomi Spano



Demetria Joyce

Systems Snapshot
by the Waters Center for Systems
Thinking



Ronda N. Davis



Rocco Scolozzi & Stefano Armenia



Fitzroy Lewis



Alan Ticotsky




**Building Pathways
for Systems Thinkers
EARLY CHILDHOOD FORUM**



REIMAGINING SCHOOL LEADERSHIP FORUM

Thursday, June 24, 2021

8:00AM - 3:30PM PDT ⌘ 11:00AM - 6:30PM EDT

— A Virtual Forum for School Leaders —



Building Pathways for Systems Thinkers HEALTH SYSTEM FORUM

Thursday, February 11, 2021

7:30AM - 2:00PM PST ⌘ 10:30AM - 5:00PM EST

— A Virtual Event —

“Every system is perfectly designed to produce the results it gets.”

— Paul Batalden, M.D.

For some, the health system works perfectly. For many others, it doesn't. The Health System Forum, presented by the Waters Center for Systems Thinking, will create the space for important conversations about the current state of the health system and how systems thinking can help create a more inclusive, productive system with better outcomes for all.

Expected outcomes

Participants will:

- ▶ Come together with other health system stakeholders in order to represent and experience a whole-system approach
- ▶ Explore perceptions around the state of the health system
- ▶ Discover how the Habits and tools of systems thinking can be applied to create a more inclusive, productive and beneficial health system for all
- ▶ Hear examples from distinguished guest speakers of how the Habits and tools have already been applied in various healthcare settings
- ▶ Walk away with tools and approaches to break down silos throughout their network and beyond in order to make positive change
- ▶ Continue to build connections and systems thinking capacity through follow-up opportunities

Register by Jan. 28 for
Early Bird Pricing, **\$99/person**

Featured Speakers



Victor Garcia, MD
Pediatric Surgeon, Cincinnati Children's Hospital Medical Center
Professor of Surgery and Pediatrics, University of Cincinnati School of Medicine



Ami L. DeWaters, MD MSc
Assistant Professor of Internal Medicine
Assistant Director of Health Systems Sciences Education
Penn State College of Medicine



Jed Gonzalo, MD MSc
Professor of Medicine and Public Health Sciences
Associate Dean for Health Systems Education, Penn State College of Medicine



Nathaniel Johnson, MD
Clinical Assistant Professor, EM & Peds Faculty
College of Medicine, University of Arizona



Stephanie Starr, MD
Associate Professor of Pediatrics
Director of Science of Health Care Delivery Education, Mayo Clinic Alix School of Medicine



Terri Lee, MPH
Director, Office of Women's Health
Indiana State Department of Health



Amy Edgar, APRN, CRNP, FNP-C
Founder, Nurse Practitioner
Children's Integrated Center for Success



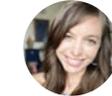
Michele Battle-Fisher, MPH, MA
Research Manager
Equitas Health Institute



Kathleen Swanson, DNP, RN
Assistant Professor of Nursing
School of Nursing, College of Health Professions, North Dakota State University



Timothy Ehlinger, PhD
Wm. Collins Kohler Chair
Director, Institute for Systems Change & Peacebuilding
University of Wisconsin - Milwaukee



Laura Hermanns, MSP
Assistant Director for the Center for Global Health Equity
Partnerships Coordinator for the Institute for Systems Change and Peacebuilding
University of Wisconsin - Milwaukee

Register now at healthsystem.wcfstevents.org



Each participant will be mailed a Forum toolkit full of resources and supplies to support learning during the event.

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For Systems Thinking



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For Systems Thinking

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Mary.Quinnan@waterscenterst.org